** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

QMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

A	or th	e 2018 calendar year, or tax year beginning and ending		
B	Check if	C Name of organization	D Employer identific	ation number
- 4	pplicat	ole;		
	Addr	MILITARY OFFICERS ASSOCIATION OF AMERICA		
	Name		— 53 0:	172821
	Initial	N. I. A. DOLL W. W. Alexander and Alexander	uite E Telephone number	
	Final	201 N WASHINGTON STREET		549 2311
	termi		G Gross receipts \$	54,482,881.
	Amer	ded at Evandeta va 22214	H(a) Is this a group re	
	Appli	F Name and address of principal officer: LT. GEN. DANA T. ATKIN		
	pand	SAME AS C ABOVE	H(b) Are all subordinates in	
	ax-ex	empt status: 501(c)(3) X 501(c)(19) ◀ (insert no.) 4947(a)(1) or 1	` '	list. (see instructions)
		te: WWW.MOAA.ORG	H(c) Group exemption	
KF	orm o	forganization: X Corporation Trust Association Other	ear of formation: 1944 M	
	ert I			
_	1	Briefly describe the organization's mission or most significant activities: TO BE TH	E PROFESSIONAL	4
Activities & Governance	1	ASSOCIATION OF CHOICE FOR ALL MILITARY OFFIC	ERS AND THEIR	FAMILIES.
E C	2	Check this box if the organization discontinued its operations or disposed of n		
Ş.	3		3	36
Ğ	4	Number of independent voting members of the governing body (Part VI, line 1b)		36
80	5	Total number of individuals employed in calendar year 2018 (Part V, line 2a)		102
Ę	6	Total number of volunteers (estimate if necessary)		91
듕			7a	2,198,238.
A		Net unrelated business taxable income from Form 990-T ,line 38		0.
	Ť		Prior Year	Current Year
σ.	8	Contributions and grants (Part VIII, line 1h)	414,539.	912,569.
Revenue	9	Program service revenue (Part VIII, line 2g)	10,413,049.	11,014,817.
Š	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	5,165,100.	7,216,414.
ď	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	10,444,146.	8,501,758.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	26,436,834.	27,645,558.
_	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	60,648.	53,773.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
ç	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5 10)	9,935,627.	10,168,222.
ExPenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
a a		Total fundraising expenses (Part IX, column (D), line 25)		
ñ		Other expenses (Part IX, column (A), lines 11a 11d, 11f 24e)	12,286,336.	14,827,887.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	22,282,611.	25,049,882.
		Revenue less expenses. Subtract line 18 from line 12	4,154,223.	2,595,676.
280			Beginning of Current Year	End of Year
Se IS	20	Total assets (Part X, line 16)		130,229,869.
Net Assets 0 Fund Balance	21	Total liabilities (Part X, line 26)	69,291,222.	72,821,750.
ESE ESE	22	Net assets or fund balances. Subtract line 21 from line 20	66,516,395.	57,408,119.
		Signature Block		
Unde	r pena	Ities of periory I declare that I lawe examined this return including accompanying schedules and sta	tements, and to the best of my	knowledge and belief, it is
	correc	· ·		/
			511	5/19
Sign	1	- James of the miles	Date /	7-
Here		REGINA D. CHAVIS, CHIEF FINANCIAL OFFICER		,
		Type or print name and title		
		Print/Type preparer's name Preparer's signature	Date Check	PTIN
Paid		HEMALI PATEL	5/15/19 self-employed	P01337292
Prep	arer	Firm's name CLIFTONLARSONALLEN LLP	Firm's EIN ▶	41-0746749
Use (Only	Firm's address 901 N. GLEBE ROAD, SUITE 200		
		ARLINGTON, VA 22203	Phone no.571	-227-9500
May	the IF	as discuss this return with the preparer shown above? (see instructions)		X Yes No
	1 12-3			Form 990 (2018)

	n 990 (2018) MILITARY OFFICERS ASSOCIATION OF AMERICA 53-01/2821 Page 2
Pa	ort III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	PROVIDE FIRST-CLASS SERVICE TO OUR MEMBERS. WE ARE THE LEADING VOICE
	ON COMPENSATION & BENEFIT MATTERS FOR ALL MEMBERS OF THE MILITARY
	COMMUNITY. WE PROVIDE ADVICE & GUIDANCE TO OUR MEMBERS.
	COLDINITY NO THOUSAND INVIEW & COLDINGS TO CON MANDENDS
_	
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
_	revenue, if any, for each program service reported.
4a	// / / / / / / / / / / / / / / / / / / /
	MILITARY BENEFITS
	MILITARY OFFICERS ASSOCIATION OF AMERICA (MOAA) PROVIDES TECHNICAL
	ADVICE AND ASSISTANCE TO MEMBERS, THEIR FAMILIES AND THE BROADER
	MILITARY COMMUNITY ON MATTERS RELATING TO MILITARY RETIREMENT RIGHTS,
	BENEFITS, AND PRIVILEGES. THIS INCLUDES MILITARY RETIRED PAY, MEDICAL
	CARE, SURVIVOR BENEFITS, SOCIAL SECURITY, VA BENEFITS, EMPLOYMENT
	RESTRICTIONS, MILITARY BASE PRIVILEGES, AND INCOME TAX ISSUES.
	APPROXIMATELY 20-30 BRIEFINGS ARE PROVIDED EACH YEAR AT THE DEPARTMENT
	OF DEFENSE (DOD) RETIREE OPEN HOUSE MEETINGS ACROSS THE COUNTRY.
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$
	CHAPTER SUPPORT
	THE ORGANIZATION PROVIDES SUPPORT TO NEARLY 400 INDEPENDENTLY ORGANIZED
	AND LOCALLY CONTROLLED CHAPTERS WORLDWIDE. THIS SUPPORT INVOLVES
	CHARTERING, PROVIDING ORGANIZATIONAL AND ADMINISTRATIVE GUIDANCE AND
	VISITING APPROXIMATELY 140 OF THESE CHAPTERS ANNUALLY. THESE VISITS ARE
	TO EDUCATE THE MEMBERS ON THE LEGISLATIVE ADVOCACY EFFORTS OF THE
	NATIONAL ORGANIZATION AND PROVIDE ADVICE AND ASSISTANCE RELATING TO
	THEIR EARNED MILITARY SERVICE BENEFITS AND PRIVILEGES.
	
4-	
4c	(Code:) (Expenses \$
	?
	MOAA PROVIDES ASSISTANCE AND INFORMATION TO MEMBERS, THEIR SPOUSES AND
	THE MILITARY COMMUNITY IN MATTERS RELATING TO CAREER TRANSITION. THIS
	INCLUDES RESUME ADVICE, JOB LISTINGS AND SELF-MARKETING ASSISTANCE ON
	EMPLOYMENT OPPORTUNITIES WITH VETERAN-FRIENDLY COMPANIES. MOAA
	PARTICIPATES IN APPROXIMATELY 200 DEPARTMENT OF DEFENSE TRANSITION
	ASSISTANCE PROGRAM BRIEFINGS EACH YEAR ACROSS THE COUNTRY. IN ADDITION,
	MOAA CONDUCTS AT LEAST FOUR LIVE AND VIRTUAL CAREER FAIRS FOR ITS
	MEMBERS, THEIR SPOUSES AND THE BROADER MILITARY COMMUNITY EACH YEAR.
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses
	Form 990 (2018)

| Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		х
2	Is the organization required to complete Schedule B, Schedule of Contributors	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
5	during the tax year? If "Yes," complete Schedule C, Part II	4	-	_
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
-	as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
a	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	114		
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		_X_
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	140		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	٠٠		
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	

Page 4

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		l	
	Schedule J	23	X	_
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			١
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		_
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c	_	
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		_
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	
Par	tV Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1111		
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
832004	19_31_18	Form	990	2018

Form 990 (2018) Statements Regarding Other IRS Filings and Tax Compliance (continued) No Yes 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 102 filed for the calendar year ending with or within the year covered by this return __________2a b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Х 2h Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? X b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a Х financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a b If "Yes," enter the name of the foreign country: ► See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). X 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a X b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? X 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). X a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7с X e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? 9a 9b b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans X 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or X excess parachute payment(s) during the year? 15 If "Yes," see instructions and file Form 4720, Schedule N.

Х

If "Yes," complete Form 4720, Schedule O.

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			3
b	Enter the number of voting members included in line 1a, above, who are independent			11
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			4
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
_	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			_
			Yes	
	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		37	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		х	
40	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	-
14	Did the organization have a written document retention and destruction policy?	14	Λ	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45-	х	
a	The organization's CEO, Executive Director, or top management official	15a	X	_
ь	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	15b	21	
160	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
ioa		16a		Х
h	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	ioa		- 12
ь	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sect	tion C. Disclosure	IOD		
	List the states with which a copy of this Form 990 is required to be filed VA			
	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)	s only)	avails	hle
	for public inspection. Indicate how you made these available. Check all that apply.	J Cilly)	a valle	
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	finan	cial	
	statements available to the public during the tax year.	idi li	- 1.41	
	State the name, address, and telephone number of the person who possesses the organization's books and records			
	REGINA D. CHAVIS - 703-838-8102			
	201 N WASHINGTON STREET, ALEXANDRIA, VA 22314			
832006	12-31-18	Form	990	(2018)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organizat	ion nor any related	orga	aniza	ation	col	mpe	nsat	ted any current officer,	director, or trustee.	Y
(A)	(B)			_ ((C)			(D)	(E)	(F)
Name and Title	Average	(do	not o	POS heck	more	1 than	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week		I			T		from	from related	other
	(list any hours for	director				_		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	8 0 7 0	981			sateo		(W-2/1099-MISC)	(**-2/1099-101130)	organization
	organizations	ndividual trustee or	nstitutional trustee		yee	шреп		(** 2) 1000 (**100)		and related
	below	dual	ulion	h:	Key employee	est co oyee	200			organizations
	line)	vibu	Instit	Officer	Key e	Highest compensate employee	Former			
(1) CHARLES W. ANDERSON	1.00					П				
MEMBER		Х						0.	0.	0.
(2) JONATHAN W. BAILEY	1.00					Г				
MEMBER		Х						0.	0.	0.
(3) RICHARD A. BUCHANAN	1.00									
MEMBER	3.00	Х						0.	0 *	0.
(4) CHRISTOPHER L. BURNHAM	1.00									
MEMBER		Х			_			1,036.	0.	0.
(5) ROBERT G. CERTAIN	1.00									
MEMBER		Х						0.	0.	0.
(6) JOHN J. CHERNOSKI	1.00									
MEMBER		Х						0.	0.	0.
(7) MATTHEW G. CLARK	1.00									
MEMBER		Х						609.	0.	0.
(8) MICHAEL L. COWAN	1.00									
MEMBER		Х						1,036.	0.	0.
(9) JUAN M. CROCKETT	1.00									
MEMBER	2.00	Х						738.	0.	0.
(10) ROBERT E. DAY	1.00									
MEMBER		Х				Ш		0.	0 •	0.
(11) SAMUEL P. DE BOW	1.00									
MEMBER		X						0.	0.	0.
(12) WALTER F. DORAN	4.00								_	
CHAIRMAN		Х						690.	0.	0.
(13) KATHLEEN M. DUSSAULT	1.00									_
MEMBER		Х		_				1,032.	0.	0.
(14) JERI I. GRAHAM	1.00									
MEMBER		Х		_				0.	0.	0.
(15) EDWARD HANLON, JR.	1.00									
MEMBER	4 00	X						0.	0.	0.
(16) JOYCE N. HARTE	1.00							_		_
MEMBER	4 00	Х	_	_				0.	0.	0.
(17) CLARE HELMINIAK	1.00	Ţ.								^
MEMBER		X		\perp				0.	0.	0.

832007 12-31-18

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

			Yes	No
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	X	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes," complete Schedule J for such person	5		X

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
QUAD GRAPHICS, 56 DUPLAINVILLE ROAD,	·	
	PRINTING	1,347,449.
THE GATE WORLDWIDE, LLC, 71 5TH AVENUE,	ADVERTISING AND	
8TH FLOOR, NEW YORK, NY 10003	MARKETING	808,029.
NEXUS DIRECT, LLC, 101 WEST MAIN STREET,	ADVERTISING AND	
SUITE 400, NORFOLK, VA 23510	MARKETING	554,712.
BELL ARCHITECTS		
1228 NINTH STREET, NW, WASHINGTON, DC 20001	RENOVATION PLANS	493,174.
PERSONIFY, INC., 6500 RIVER PLACE BLVD,	SOFTWARE	
BLDG 3, SUITE 125, AUSTIN, TX 78730	SUPPORT/TRAINING	406,087.
 Total number of independent contractors (including but not limited to those liste \$100,000 of compensation from the organization 	d above) who received more than	

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2018)

								ON OF AMERIC		2821
Part VII Section A. Officers, Directors, T		mple	oyee			ligh	est			
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	١,,			ition		t. A	Reportable	Reportable	Estimated
	hours per	(C	heck	(all	tnat	app	Iy)	compensation from	compensation from related	amount of other
	week					83		the	organizations	compensation
	(list any	director				mploy.		organization	(W-2/1099-MISC)	from the
	hours for	or dire	92			ted e		(W-2/1099-MISC)		organization
	related	22	ruste			perisa				and related
	organizations	na pr	onal i		ploye	troot.				organizations
	below line)	Individual	Institutional truștee	Officer	Key employee	Highest compensated employee	Former			
(27) LUCRETIA M. MCCLENNEY	1.00									-
MEMBER		X						0.	0.	0
(28) JAMES C. MURPHY	1.00									
MEMBER		X						0.	0.	0
(29) GARY L. NORTH	1.00									
MEMBER		X				Ш		0.	0 •	0
(30) MARCANTONIO J. OLIVERI	1.00									
MEMBER		Х						632.	0.	0
(31) ANTONIO T. PIMENTAL	1.00							===		
MEMBER	1 00	Х	_	_	_			750.	0.	0
(32) DAVID E. PRICE MEMBER	1.00	x						0.	0.	0
(33) BARBARA J. RAMSEY	1.00				Н			•		
MEMBER		x						0.	0.	0
(34) JOHN F. REGNI	1.00		П	П	П					
MEMBER	1.00	х						0.	0.	0
(35) VELMA L. RICHARDSON	1.00									
MEMBER		X						0.	0.	0
(36) ERNEST E. ROBINSON	1.00		П							
MEMBER		X						622.	0.	0
(37) ROJAN ROBOTHAM	1.00									
MEMBER	1.00	X						0.	0.	0
(38) MICHAEL J. ROGERS	1.00									
MEMBER		X	Ш					0.	0.	0
(39) WALTER L. SHARP	1.00									
MEMBER	2.00	X						0.	0.	0
(40) JOHN J. SHEEHAN	4.00	_						-4 -60		
CHAIRMAN	4 00	X		_	_	_	_	51,539.	0.	0
(41) WALTER J. SMILEY	1.00	٠,								
MEMBER	1 00	Х	\vdash	_	_		_	0.	0.	0
(42) FRANK J. SNYDER	1.00	٠,						,		0
MEMBER	1.00	A	\vdash		-	\dashv	_	0.	0.	0
43) CHARLES N. STARNES	1.00	v						630.	0.	0
MEMBER (44) DONALD F. THOMPSON	1.00		\vdash	-		-	\dashv	630.	0.	0
(EMBER	1.00	х						812.	0.	0
(45) PETER TROEDSSON	1.00		\dashv	\dashv		\dashv		012.	0.	
MEMBER	1.00	х						0.	0.	0
(46) GORDON E. VAN HOOK	1.00		\vdash		\neg	\dashv	П			
MEMBER	2.00	х						0.	0.	0

MEMBER X	Form 990 MILITARY OFFICERS ASSOCIATION OF AMERICA 53-0172821											
(A7) Name and title A	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)											
Name and title											(F)	
Per week fist any, hours for related organizations from telated organizations from the	Name and title	Average			Pos	ition	ì		Reportable	Reportable	Estimated	
Week		hours	(c	(check all that apply)		compensation		amount of				
									1			
MEMBER 1.00 X			5		П		loyee					
MEMBER 1.00 X			irecto				e m			(W-2/1099-MISC)		
MEMBER 1.00 X			0 0 0	es es			sated		(44-27 1033-141130)		_	
MEMBER 1.00 X			truste	al trus		ag/	преп					
MEMBER 1.00 X			idual	ution.	<u></u>	e de	est co	ъ			3	
MEMBER		line)	Indiv	Instit	影	Key e	HgH	묘				
(48) LANNA T. ATKINS 32.00 3.00 X 393,783. 0. 108,547.	(47) GARRY R. WHITE	1.00			П			Г				
PRESIDENT/CHIEF FINANCIAL OFFICER 31.00	MEMBER		X		L				0.	0.	0.	
A	(48) DANA T. ATKINS											
CHIEF OPERATING OFFICER	PRESIDENT/CHIEF FINANCIAL OFFICER				Х				393,783.	0.	108,547.	
SO REGINA D. CHAVIS 31.00	(49) JAMES O'BRIEN											
CHIEF FINANCIAL OFFICER	CHIEF OPERATING OFFICER	4.00			Х				213,405.	0.	40,425.	
S1 JOSEPH G. LYNCH 31.00 X 195,336. 0. 40,970.	(50) REGINA D. CHAVIS	31.00		П								
(51) JOSEPH G. LYNCH	CHIEF FINANCIAL OFFICER	4.00	1		Х				206,401.	0.	36,134.	
SECRETARY	(51) JOSEPH G. LYNCH	31.00			П							
(52) ALAN R. ENGLISH VF COMMUNICATIONS (53) DANIEL F. MERRY VF GOVERNMENT RELATIONS (54) MICHAEL R. TURNER (55) JAMES A. CARMAN VF TRANSITION AND MEMBER S (56) CHARLENE M. FRENCE DIRECTOR AND TREASURER (56) CARLENE M. TRENCE DIRECTOR AND TREASURER (52) ALAN R. ENGLISH X 184,319. 0. 57,390. X 184,319. 0. 34,909. X 164,469. 0. 28,701. X 164,469. 0. 28,701. X 153,433. 0. 30,683. X 144,925. 0. 16,041.	SECRETARY				Х				195,336.	0.	40,970.	
(53) DANIEL F. MERRY VE GOVERNMENT RELATIONS VE GOVERNMENT RELATIONS VE GOVERNMENT RELATIONS VE THE STATE OF	(52) ALAN R. ENGLISH	35.00										
X	VP COMMUNICATIONS						Х		184,319.	0.	57,390.	
35.00 X	(53) DANIEL F. MERRY	35.00										
X	VP GOVERNMENT RELATIONS						Х		184,387.	0.	34,909.	
35.00 X 153,433. 0. 30,683.	(54) MICHAEL R. TURNER	35.00										
VF TRANSITION AND MEMBER S (56) CHARLENE M. FRENCH (56) CHARLENE M. FRENCH (56) CHARLENE M. FRENCH (56) CHARLENE M. TREASURER (56	VP DEVELOPMENT			ᆫ			Х		164,469.	0.	28,701.	
35.00 X 144,925. 0. 16,041.	(55) JAMES A. CARMAN	35.00										
DIRECTOR AND TREASURER X 144,925. 0. 16,041.	VP TRANSITION AND MEMBER S				Ш		X	_	153,433.	0.	30,683.	
		35.00							444.00		4.5.544	
Total to Part VII, Section A, line 1c 1,895,443. 393,800.	DIRECTOR AND TREASURER				_	_	Х	_	144,925.	0.	16,041.	
Total to Part VII, Section A, line 1c 1,895,443. 393,800.												
Total to Part VII, Section A, line 1c												
Total to Part VII, Section A, line 1c 1,895,443. 393,800.												
Fotal to Part VII, Section A, line 1c 1, 895, 443. 393, 800.				_	_			_				
Fotal to Part VII, Section A, line 1c. 1,895,443. 393,800.												
Total to Part VII, Section A, line 1c 1,895,443. 393,800.				_			_					
Total to Part VII. Section A. line 1c 1, 895, 443. 393, 800.												
Fotal to Part VII, Section A, line 1c 1, 895, 443. 393, 800.				_	_	_	_	_				
Total to Part VII, Section A, line 1c 1,895,443. 393,800.										1		
Total to Part VII, Section A, line 1c 1,895,443. 393,800.				H	_	\vdash	H	-				
Total to Part VII, Section A, line 1c 1,895,443. 393,800.												
Total to Part VII, Section A, line 1c 1,895,443. 393,800.			-	_	-	\vdash	_	_				
Total to Part VII, Section A, line 1c 1,895,443. 393,800.												
Total to Part VII, Section A, line 1c 1,895,443. 393,800.			_	_	-	_	_	_				
Total to Part VII, Section A, line 1c 1, 895, 443. 393, 800.												
Total to Part VII, Section A, line 1c 1,895,443. 393,800.			-	_			-					
Total to Part VII, Section A, line 1c 1,895,443. 393,800.												
Total to Part VII, Section A, line 1c 1,895,443. 393,800.	·						\vdash					
Total to Part VII, Section A, line 1c 1,895,443. 393,800.												
Total to Part VII. Section A, line 1c			-									
	Total to Part VII, Section A. line 1c								1,895,443.		393,800.	

Page 9

		Check if Schedule O cont	ans a respons	e or note to any line	(A)	(B)	(C)	[(D)
					Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
tts st	1 a	Federated campaigns	1a					
Contributions, Giffs, Grants and Other Similar Amounts		Membership dues						
Am Am		Fundraising events						
<u> </u>	d	Related organizations	1d	911,623.				
Si Si	е	Government grants (contribut	tions) 1e					
er de	f	All other contributions, gifts, gran						
		similar amounts not included abo		946.				
la di	_	Noncash contributions included in lines						
O a	h	Total. Add lines 1a-1f			912,569.			
.		DECTION A MINITED WE	MDED DURG	Business Code 900099	9 901 066	0 001 066		
<u></u>	2 a	I DI TOTAL A DAVIDADO	MBER DUES	541800	8,801,066. 2,198,238.	8,801,066.	2,198,238.	
Program Service Revenue	b	TRANSITION SERVICES		511190	15,513.	15,513.	2,130,230,	
E E	d			311170	15,515.	15,517.		
ا يمق	u e							
<u> </u>	f	All other program service reve	enue					
	g	Total. Add lines 2a-2f			11,014,817.			
	3	Investment income (including						
		other similar amounts)	restate de la constanta de la		3,335,976.			3,335,976.
	4	Income from investment of ta	x-exempt bond	proceeds -				
- 1	5	Royalties		>	8,239,918.			8,239,918.
			(i) Real	(ii) Personal				
		Gross rents						
		Less: rental expenses						
		Rental income or (loss)						
		Net rental income or (loss) Gross amount from sales of	(i) Securities				_	
	/ a	assets other than inventory	30,717,761					
	h	Less: cost or other basis	,,,,,,,					
	_	and sales expenses	26,837,323					
	С	Gain or (loss)	3,880,438					
		Net gain or (loss)			3,880,438.			3,880,438.
enne	8 a	Gross income from fundraisin including \$	g events (not of					
Ş		contributions reported on line						
Other Rev		Part IV, line 18		,				
₽ ₽	b	Less: direct expenses						
٩l		Net income or (loss) from fund		>				
	9 a	Gross income from gaming ac	ctivities. See					
		Part IV, line 19		a				
		Less: direct expenses						
		Net income or (loss) from gam	_	>				
1	0 a	Gross sales of inventory, less						
		and allowances						
		Less: cost of goods sold		·——				
\vdash	<u>c</u>	Net income or (loss) from sale		7 (C) (C) (C) (C) (C)		-		
-	1.0	Miscellaneous Revenu		Business Code				
- ['	b	41				1		
	C	4-	-					
		All other revenue		900099	261,840.			261,840.
- 1		Total. Add lines 11a-11d			261,840.			
- 1								

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respo	nse or note to any line in	this Part IX		X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(Ē) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
-	and domestic governments. See Part IV, line 21	53,773.			
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,295,925.			
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	6,954,896.			
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	785,103.			
9	Other employee benefits	551,711.			
10	Payroll taxes	580,587.			
11	Fees for services (non-employees):				
а	Management	7,500.			
b	Legal	22,149.			
С	Accounting	84,673.			
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17	220 625			-
f	Investment management fees	370,675.			
g	Other. (If line 11g amount exceeds 10% of line 25,	2 040 062			
	column (A) amount, list line 11g expenses on Sch O.)	3,840,862. 565,605.			
12	Advertising and promotion	3,446,647.			
13	Office expenses	3,440,047.			
14	Information technology				
15 16	Royalties	550,253.			
17	Occupancy	607,237.			
18	Payments of travel or entertainment expenses	007,2371			
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	45,786.			
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	323,764.			
23	Insurance				
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)	0 700 000			
а	FUNDING LIFE MEMBER DEF	3,738,000.			
b	LOSS ON SALE OF FIXED A	643,064.			
С	COMMUNICATIONS	409,391.			
d	TAXES	97,773. 74,508.			
	All other expenses	25,049,882.			
25	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization	45,045,002.			
26	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here iffollowing SOP 98-2 (ASC 958-720)				

Check if Schedule O contains a response or note to any line in this Part X (B) (A) Beginning of year End of year 934,821. 1,664,109. Cash - non-interest-bearing 1 2 Savings and temporary cash investments _____ 1,186,948. 1,844,745. 2 Pledges and grants receivable, net 3 945,933. 1,060,898. Accounts receivable, net 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L 6 Assets Notes and loans receivable, net 7 62,594. 77,983. Inventories for sale or use 8 108,939. 163,309. Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other 9,064,763. basis. Complete Part VI of Schedule D 10a 5,292,479. 1,807,037. 3,772,284. b Less: accumulated depreciation ______ 10b 10c 130,087,929. 120,219,690. Investments - publicly traded securities 11 11 Investments - other securities. See Part IV, line 11 12 Investments - program-related. See Part IV, line 11 13 13 14 Intangible assets 14 Other assets. See Part IV, line 11 673,416. 1,426,851. 15 15 130,229,869. 135,807,617. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 1,148,164. 3,229,549. Accounts payable and accrued expenses 17 17 18 Grants payable 18 65,724,817. 65,001,619. Deferred revenue 19 19 Tax-exempt bond liabilities 20 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 210,215. 32,302. 23 23 2,542,263. Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 2,208,026. 2,016,017. 25 Schedule D 69,291,222, 26 72,821,750. Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances Unrestricted net assets 66,516,395. 57,408,119. 28 Temporarily restricted net assets 28 Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment fund 31 31 Retained earnings, endowment, accumulated income, or other funds 32 66,516,395. 57,408,119. 33 Total net assets or fund balances 130,229,869. 135,807,617. 34 Total liabilities and net assets/fund balances ...

Form 990 (2018)

	1 990 (2018) MILITARY OFFICERS ASSOCIATION OF AMERICA	53-01	72821	Pag	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	27,64	5,5	58.
2	Total expenses (must equal Part IX, column (A), line 25)	2	25,04	9,8	82.
3	Revenue less expenses. Subtract line 2 from line 1	3	2,59	5,6	76.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	66,51		
5	Net unrealized gains (losses) on investments	5 -	11,70	3,9	52.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	57,40	8,1	<u> 19.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII			****	ᆜ
			_	Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		.		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	Separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the				
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	-			
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			000	
			Form	990 ((2018)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Employer identification number

MILITARY OFFICERS ASSOCIATION OF AMERICA 53-0172821 Organization type (check one): Filers of: Section: X 501(c)(19) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year ______ > \$_ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization

Employer identification number

MILITARY OFFICERS ASSOCIATION OF AMERICA

53-0172821

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$537,188.	Person X Payroli I Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$374,435.	Person X Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>-</u>		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

MILITARY OFFICERS ASSOCIATION OF AMERICA

53-0172821

(a) No. from Part I (a) No. from Part I (a) No. from Part I (a) No. from Part I	(b) Description of noncash property given (b) Description of noncash property given (b) Description of noncash property given	(c) FMV (or estimate) (See instructions.) \$ (c) FMV (or estimate) (See instructions.) \$ (c) FMV (or estimate) (See instructions.) \$ (c) FMV (or estimate) (See instructions.)	(d) Date received (d) Date received (d) Date received
No. from Part I (a) No. from Part I (a) No. from Part I	Description of noncash property given (b)	(c) FMV (or estimate) (See instructions.) \$ (c) FMV (or estimate) (See instructions.)	Date received
No. from Part I (a) No. from Part I (a) No. from Part I	Description of noncash property given (b)	(c) FMV (or estimate) (See instructions.) \$ (c) FMV (or estimate) (See instructions.)	Date received
No. from Part I (a) No. from		(c) FMV (or estimate) (See instructions.)	
No. from Part I (a) No. from		FMV (or estimate) (See instructions.)	
No. from		\$	\
No. from			
	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		<u> </u>	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		<u> </u>	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		s	

Name of o	organization				Employer identification number
MILIT	ARY OFFICERS ASSOCIATION	ON OF AMERICA			53-0172821
Part III		tions to organizations described in	section 501(c)(7),	(8), or (10) t	
	completing Part III, enter the total of exclusively religious,	charitable, etc., contributions of \$1,000	or less for the year. (Ent	ter this info. once.	\$
(a) No.	Use duplicate copies of Part III if additiona	space is needed.			
from Part I	(b) Purpose of gift	(c) Use of gift		(d) Descr	iption of how gift is held
Tarti					
			*		
		3			
		(e) Transfer of (gift.		
	Transferee's name, address, a	ind ZIP + 4	Relations	hip of tran	sferor to transferee
				_	
(a) No.	415				
from Part I	(b) Purpose of gift	(c) Use of gift		(d) Descr	iption of how gift is held
		·			
	(·			
		€			
		(e) Transfer of g	jift		
	Transferee's name, address, a	nd ZIP + 4	Relations	hip of tran	sferor to transferee
(a) Na					
(a) No. from	(b) Purpose of gift	(c) Use of gift		(d) Descr	iption of how gift is held
Part I					
	-				
-		(a) Transfer of a			
		(e) Transfer of g	ит		
	Transferee's name, address, a	nd ZIP + 4	Relations	hip of tran	sferor to transferee
	3				
					
(a) No. from	(b) Purpose of gift	(c) Use of gift		(d) Decem	intion of how oith in hold
Part I	(b) Purpose of gift	(c) Use or gift		(a) Descr	iption of how gift is held
		-			
					==
		(e) Transfer of g	ift		
- 1	-	- 4 7ID . 4	D.1.44	d	-formula hamafarra
ŀ	Transferee's name, address, a	NO ZIP + 4	Helationsh	nip of tran	sferor to transferee
- 1					

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization

MILITARY OFFICERS ASSOCIATION OF AMERICA

Employer identification number 53-0172821

Pa	rt I Organizations Maintaining Donor Advise		or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lir		
-		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose of	conferring
	impermissible private benefit?		Yes No
Pa	rt II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, P	art IV, line 7.
1	Purpose(s) of conservation easements held by the organization	ion (check all that apply).	
	Preservation of land for public use (e.g., recreation or e	education) Preservation of a histo	rically important land area
	Protection of natural habitat	Preservation of a certi	fied historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form of	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements	***************************************	2b
С	Number of conservation easements on a certified historic str	ructure included in (a)	2c
d	Number of conservation easements included in (c) acquired	after 7/25/06, and not on a historic structu	re
	listed in the National Register		
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the	organization during the tax
	year ▶		
4	Number of states where property subject to conservation ea		
5	Does the organization have a written policy regarding the pe		
	violations, and enforcement of the conservation easements i		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing cons	ervation easements during the year
-	Annual of any analysis in the second in second in the seco	dia	
7	Amount of expenses incurred in monitoring, inspecting, hand	iling of violations, and enforcing conservat	ion easements during the year
8	Does each conservation easement reported on line 2(d) above	a action the manufacture of action 1700	-V 4VDV3
0			
9	and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservati		
9	include, if applicable, the text of the footnote to the organizar		
	conservation easements.	tions illiancial statements that describes t	The organization's accounting for
Pai	t III Organizations Maintaining Collections o	f Art. Historical Treasures. or Ot	her Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under SFAS 116 (AS		ent and balance sheet works of art.
	historical treasures, or other similar assets held for public ext		•
	the text of the footnote to its financial statements that descri		,
b	If the organization elected, as permitted under SFAS 116 (AS		and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	" '	'
	relating to these items:	,	
	(i) Revenue included on Form 990, Part VIII, line 1	and the same and a same and a same and a same a	> \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treatments		
	the following amounts required to be reported under SFAS 1		
а	Revenue included on Form 990, Part VIII, line 1		> \$
	Assets included in Form 990, Part X		
	For Paperwork Reduction Act Notice, see the Instructions		Schedule D (Form 990) 2018

832051 10-29-18

		Y OFFICERS							72821	
	rt III Organizations Maintaining (
3	Using the organization's acquisition, access	ion, and other recor	ds, chec	k any of the	following tha	it are a si	ignificant i	use of its	collection	items
	(check all that apply):									
а	Public exhibition	•	╸├┤		hange progra					
b	Scholarly research			Other						
C	Preservation for future generations									
4	Provide a description of the organization's c			-	_			se in Par	t XIII.	
5	During the year, did the organization solicit of							_		
10	to be sold to raise funds rather than to be m								Yes	No_
Pa	rt IV Escrow and Custodial Arran		lete if th	e organizatio	on answered	"Yes" on	Form 990), Part IV,	line 9, or	
·	reported an amount on Form 990, Pa									
1a	Is the organization an agent, trustee, custod								٦.	
	on Form 990, Part X?								Yes	L No
þ	If "Yes," explain the arrangement in Part XIII	and complete the fo	ollowing	table:						
	Show all the left Av								Amount	
С	Beginning balance									
d	Additions during the year									
е	Distributions during the year									
f	Ending balance								1.,	T 1
	Did the organization include an amount on F								Yes	⊢ No
	If "Yes," explain the arrangement in Part XIII TV Endowment Funds. Complete	Check here if the e	xpianati	on has been	provided on	Part XIII		neuman.		
· a	Endowment runds. Complete		$\overline{}$					aara baak	to L Fourt	roore book
4.	Danissis a of war halassa	(a) Current year	(0)	Prior year	(c) Two year	SDACK	(a) Three y	ears back	(e) Four y	ears Dack
	Beginning of year balance									
b	Contributions		_			-				
C	Net investment earnings, gains, and losses									
	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
	Administrative expenses									
g	End of year balance Provide the estimated percentage of the cur	ront vone and halan		La solumo /	all bald so:	1				
-	Board designated or quasi-endowment		se (iine i	ig, column (ajj neid as:					
	Permanent endowment									
	Temporarily restricted endowment	% %								
٠	The percentages on lines 2a, 2b, and 2c sho									
32	Are there endowment funds not in the posse	·	ation th	at are held a	and administa	red for th	ne organiz	ation		
ou	by:	2331011 OF the Organiz	auomun	ar are note a	u id adminisio	100 101 11	ic organiz	ation	[v	es No
	(i) unrelated organizations									63 110
	(ii) related organizations									\neg
h	If "Yes" on line 3a(ii), are the related organiza	ations listed as requi	red on S	Schedule B2		**********		************	3b	\neg
4	Describe in Part XIII the intended uses of the				***************************************		*************	************	OD	
	t VI Land, Buildings, and Equipm		OWITION	idildo.						
	Complete if the organization answere		0. Part I	V. line 11a. S	See Form 990	, Part X,	line 10.			
_	Description of property	(a) Cost or o			or other		cumulate	d T	(d) Book	value
	becompliant of property	basis (investr			(other)		reciation	_	(4) 50011	raido
1a	Land				6,034.				396	,034.
	Buildings				1,971.	- 6	67,04	19.		,922.
	Leasehold improvements									
	Equipment			7,78	6,758.	4,6	25,43	30.	3,161	,328.
	Other									
	Add lines to through to (Column (d) must a		Y colu	mn /R\ line 1	1001				3.772	284

Schedule D (Form 990) 2018

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25) 2,016,017.

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2018

(8) (9)

SCHEDULE (Form 990)

Name of the organization Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Attach to Form 990.

Employer identification number 53-0172821

Inspection

▶ Go to www.irs.gov/Form990 for the latest information.

MILITARY OFFICERS ASSOCIATION OF AMERICA

Part | General Information on Grants and Assistance

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	to substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	istance, and the select	, [1
Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	ocedures for monif	toring the use of grant	funds in the United	****	**************************************		No √ No	0
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	Domestic Organi	zations and Domestic	Governments. C	omplete if the orga	nization answered "Y	es" on Form 990, Part	IV, line 21, for any	ľ
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	\$5,000. Part II can	be duplicated if additi	onal space is need	led,				2
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	f
MILITARY OFFICERS ASSOCIATION OF AMERICA SCHOLARSHIP FUND - 201								Ť
NORTH WASHINGTON STREET - ALEXANDRIA VA 22314	54-1659039	501(0)(3)	53 773	c			SUPPORT OF CHARITABLE	
								1
								i
								1
								1
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	and government or	ganizations listed in th	e line 1 table					
3 Enter total number of other organizations listed in the line 1 table	is listed in the line	1 table					•	0

23

Schedule I (Form 990) (2018)

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2018) (f) Description of noncash assistance 53-0172821 (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (d) Amount of non-cash assistance MILITARY OFFICERS ASSOCIATION OF AMERICA (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance 832102 11-02-18 Part III

Page 2

Schedule I (Form 990) (2018)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

MILITARY OFFICERS ASSOCIATION OF AMERICA

53-0172821

Employer identification number

Pa	art I Questions Regarding Compensation			
•			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
				i i
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
	Receive a severance payment or change-of-control payment?	4a	77	X
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	-	Α_
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	0.1			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
_	contingent on the revenues of:	Ea		
	The organization?	5a 5b		
D	Any related organization?	30		
6	If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
О	contingent on the net earnings of:			
-	The organization?	6a		
		6b		
	Any related organization? If "Yes" on line 6a or 6b, describe in Part III.	- 00		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	777.00		
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	- 25		
_	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of \	W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Deneiris	(a)(h(b)	in column (B) reported as deferred on prior Form 990
(1) DANA T. ATKINS	Ξ	314,614.	65,625.	13,544.	107,375.	1,172.	502,330.	65,625.
PRESIDENT/CHIEF FINANCIAL OFFICER	Œ			0	0	0	0	0
(2) JAMES O'BRIEN	Ξ	201,35	7,375.	4,671.	35,383.	5,042.	253,830.	0
CHIEF OPERATING OFFICER	(1)		0	0		.0	0	0
(3) REGINA D. CHAVIS	Ξ	193,60	8,186.	4,615.	33,920.	2,214.	242,535.	.0
CHIEF FINANCIAL OFFICER	Ξ		0	0	0	0	0	0
(4) JOSEPH G. LYNCH	≘	180,937.	7,375.	7,024.	36,398.	4,572.	236,306.	0.
SECRETARY	Ξ	0	0	0	0	0	0	0
(5) ALAN R. ENGLISH	ε	176,114.	7,375.	830.	32,536.	24,854.	241,709.	0
VP COMMUNICATIONS	Ξ		0	0	0	0	0	0
(6) DANIEL F. MERRY	Ξ	172,598.	7,375.	4,414.	30,926.	3,983.	219,296.	0
VP GOVERNMENT RELATIONS	Ξ		0	0	0	.0		0
(7) MICHAEL R. TURNER	Ξ	150,403.	7,375.	6,691.	27,235.	1,466.	193,17	0
VP DEVELOPMENT	Ξ		0	0	0	.0	0	0
(8) JAMES A. CARMAN	Ξ	139,596.	7,375.	6,462.	26,088.	4,595.	184,116.	0
VP TRANSITION AND MEMBER S	Ξ		0	0	0.	0	0	0
(9) CHARLENE M. FRENCH	€	135,043.	4,941.	4,941.	14,127.	1,914.	160,966.	0
DIRECTOR AND TREASURER	Ξ	0.	0.	.0	0	.0	0	0
	Ξ							
	≘							
	Ξ							
	Ξ							
	Ξ							
	Ξ							
	Ξ							
	€							
	Ξ							
	€							
	Ξ							
	▤							
	Ξ							
	₽							

Schedule J (Form 990) 2018

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

MILITARY OFFICERS ASSOCIATION OF AMERICA

Employer identification number 53-0172821

FORM 990, PART VI, SECTION A, LINE 6: MEMBERSHIP IS COMPRISED OF THE FOLLOWING: *MEN AND WOMEN WHO ARE OR HAVE BEEN OFFICERS - THAT IS, COMMISSIONED OFFICERS, COMMISSIONED WARRANT OFFICERS, AND WARRANT OFFICERS - OF THE REGULAR, RESERVE, NATIONAL GUARD OF THE UNITED STATES, AND OTHER COMPONENTS OF THE ARMY, NAVY, AIR FORCE, MARINE CORPS, COAST GUARD, NATIONAL OCEANIC AND ATMOSPHERIC ADMINISTRATION, AND PUBLIC HEALTH SERVICE. THERE ARE REGULAR MEMBERS, LIFE MEMBERS, AND AUXILIARY MEMBERS. *WIDOWS AND WIDOWERS OF DECEASED MEMBERS OR OF ANY DECEASED INDIVIDUAL WHO WOULD, IF LIVING, BE ELIGIBLE FOR MEMBERSHIP. *INDIVIDUALS ELECTED AS HONORARY MEMBERS AS SET FORTH BY THE ORGANIZATION. MEMBERSHIP CONSISTS OF SIX CLASSES: 1. MEMBERS: THOSE ELIGIBLE FOR MEMBERSHIP WHO APPLY FOR MEMBERSHIP AND PAY THE PRESCRIBED ANNUAL DUES. 2. LIFE MEMBERS: THOSE ELIGIBLE FOR MEMBERSHIP WHO APPLY FOR LIFE MEMBERSHIP AND PAY THE PRESCRIBED LIFE MEMBERSHIP FEE. 3. SURVIVING SPOUSE MEMBERS: WIDOWS AND WIDOWERS OF DECEASED MEMBERS OR OF ANY DECEASED INDIVIDUAL WHO WOULD HAVE BEEN ELIGIBLE FOR MEMBERSHIP. 4. LIFE SURVIVING SPOUSE MEMBERS: WIDOWS AND WIDOWERS OF DECEASED LIFE MEMBERS OR ANY WIDOW OR WIDOWER OF ANY DECEASED INDIVIDUAL WHO WOULD HAVE BEEN ELIGIBLE FOR MEMBERSHIP WHO PAYS THE PRESCRIBED LIFE AUXILIARY MEMBERSHIP FEE. 5. HONORARY MEMBERS: HONORARY MEMBERSHIPS ARE CONFERRED FOR LIFE BY THE BOARD OF DIRECTORS. CURRENTLY THERE ARE NO HONORARY MEMBERS IN THE ASSOCIATION. HONORARY MEMBERS SHALL NOT BE ENTITLED TO VOTE OR REQUIRED TO

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)

PAY DUES.

Employer identification number 53-0172821

6. CADETS AND MIDSHIPMEN: THIRD OR FOURTH YEAR STUDENTS ATTENDING THE U.S.

MILITARY ACADEMY, U.S. NAVAL ACADEMY, THE U.S. AIR FORCE ACADEMY, OR THE

U.S. COAST GUARD ACADEMY; OR THIRD OR FOURTH YEAR STUDENTS PARTICIPATING IN

A SERVICE RESERVE OFFICER TRAINING CORPS (ROTC) PROGRAM AT AN ACCREDITED

FOUR YEAR COLLEGE OR UNIVERSITY, WHO UPON GRADUATION AND SUCCESSFUL

COMPLETION OF THE ROTC PROGRAM WILL BE COMMISSIONED AS AN OFFICER IN ONE OF

THE MILITARY SERVICES OF THE UNITED STATES.

FORM 990, PART VI, SECTION A, LINE 7A:

REGULAR AND LIFE MEMBERS ARE ENTITLED TO VOTE UPON ANY MATTER PROPERLY SUBMITTED TO THE MEMBERSHIP FOR VOTE.

FORM 990, PART VI, SECTION A, LINE 7B:

REGULAR AND LIFE MEMBERS MAY PARTICIPATE IN THE ELECTION OF BOARD MEMBERS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FINANCE AND AUDIT COMMITTEE REVIEWS AND APPROVES THE 990 BEFORE IT IS FILED. COPIES OF THE 990 ARE MADE AVAILABLE TO ALL BOARD MEMBERS.

FORM 990, PART VI, SECTION B, LINE 12C:

MOAA CONDUCTS A FOUR HOUR ORIENTATION PROGRAM FOR ALL NEWLY APPOINTED BOARD

MEMBERS. AS PART OF THIS ORIENTATION, ALL NEWLY APPOINTED BOARD MEMBERS ARE

BRIEFED ON THEIR RESPONSIBILITIES AS BOARD MEMBERS. THIS INCLUDES A

BRIEFING ON THEIR RESPONSIBILITIES TO AVOID TRANSACTIONS THAT MIGHT INVOLVE

CONFLICTS OF INTEREST. IN ADDITION, EACH BOARD MEMBER IS REQUIRED TO

COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE ONCE EACH YEAR TO DISCLOSE

ANY BUSINESS OR PERSONAL RELATIONSHIPS THAT MIGHT RESULT IN A CONFLICT OF

INTERESTS. THE MOAA GENERAL COUNSEL PERSONALLY REVIEWS EACH BOARD MEMBER'S

832212 10-10-18

Schedule O (Form 990 or 990-EZ) (2018)

Employer identification number 53-0172821

RESPONSES. THE GENERAL COUNSEL MONITORS MATTERS COMING BEFORE THE BOARD FOR ACTION AND ENSURES THAT BOARD MEMBERS WITH POTENTIAL CONFLICTS ARE RECUSED AND TAKE NO ACTION ON MATTERS IN WHICH THEY HAVE AN INTEREST. THE GENERAL COUNSEL ALSO REVIEWS ALL SIGNIFICANT TRANSACTIONS AND ENSURES BOARD MEMBERS ARE NOT INVOLVED IN SUCH MATTERS. THE GENERAL COUNSEL REPORTS ANY POTENTIAL CONFLICTS AND THE REMEDIAL ACTION TAKEN TO THE CHAIRMAN OF THE BOARD.

FORM 990, PART VI, SECTION B, LINE 15:

THE CHAIRMAN OF THE BOARD APPOINTS A PRESIDENTIAL ASSESSMENT COMMITTEE TO REVIEW FINANCIAL AND MEMBERSHIP RECORDS OF THE PREVIOUS YEAR. SURVEY OF MEMBERSHIP SATISFACTION IS ALSO REVIEWED. ASSESSMENT COMMITTEE RELAYS ITS FINDINGS TO THE COMPENSATION COMMITTEE WHICH USES FORMS 990 FROM OTHER MILITARY VETERAN NON-PROFITS; AND SALARY SURVEY DATA FROM THE AMERICAN SOCIETY OF ASSOCIATION EXECUTIVES' (ASAE) ASSOCIATION AND COMPENSATION STUDY, ASSOCIATIONS TRENDS, THE COMPENSATION REPORT, AMONG OTHERS, TO DETERMINE FAIR AND REASONABLE COMPENSATION FOR THE PRESIDENT. ASAE, FOR EXAMPLE, PUBLISHES AN ANNUAL NATIONAL COMPENSATION SURVEY OF PROFESSIONAL ASSOCIATIONS THAT TAKES INTO ACCOUNT THE SCOPE AND SIZE OF THE ASSOCIATION; TYPE OF INDUSTRY; ANNUAL GROSS REVENUES AND LOCATION OF ASSOCIATION HEADOUARTERS. COMPENSATION COMMITTEE THEN MEETS AND REVIEWS ALL COMPARABILITY DATA; AND RECOMMENDS ANNUAL COMPENSATION TO THE ENTIRE BOARD WHO DELIBERATE, DOCUMENT, AND APPROVE THE PRESIDENT'S ANNUAL COMPENSATION. MINUTES OF BOTH THE COMPENSATION COMMITTEE AND CLOSED BOARD DELIBERATIONS ARE DOCUMENTED. THE PROCESS WAS LAST UNDERTAKEN IN 2018. FOR OTHER OFFICERS AND KEY EMPLOYEES, HUMAN RESOURCES REVIEWS COMPETITIVE MARKET ANALYSIS BY AN INDEPENDENT CONSULTANT (PRM CONSULTING) WHICH DETERMINES THE APPROPRIATE PAY RANGES FOR EACH DIRECTOR'S POSITION. PRM MATCHES MOAA POSITION DESCRIPTIONS TO THE SAME OR SIMILAR POSITIONS COVERED Schedule O (Form 990 or 990-EZ) (2018) 832212 10-10-18

Schedule O (Form 990 or 990-EZ) (2018)	Page 2
Name of the organization MILITARY OFFICERS ASSOCIATION OF AMERICA	Employer identification number 53-0172821
IN THE MOST RELEVANT PUBLISHED PAY SURVEYS. ONCE MATCHED,	MOAA IS GIVEN A
COMPETITIVE RANGE FOR EACH POSITION. PERFORMANCE EVALUATI	ONS ARE ALSO USED
IN DETERMINING COMPENSATION. COMPENSATION COMMITTEE THEN	MEETS AND REVIEWS
COMPARABILITY DATA; AND RECOMMENDS ANNUAL SALARY PERCENTA	GE RANGE TO THE
ENTIRE BOARD FOR DELIBERATION AND APPROVAL. MINUTES OF BO	TH THE
COMPENSATION COMMITTEE AND CLOSED BOARD DELIBERATIONS ARE	DOCUMENTED. ONCE
APPROVED, THE PRESIDENT THEN DETERMINES COMPENSATION FOR	DIRECTORS WITHIN
BOARD GUIDELINES. THE PROCESS WAS LAST UNDERTAKEN IN 2018	
FORM 990, PART VI, SECTION C, LINE 19:	
ALL DOCUMENTS ARE MADE AVAILABLE UPON REQUEST. FINANCIAL	STATEMENTS ARE
SUMMARIZED IN MILITARY OFFICER MAGAZINE.	
FORM 990, PART IX, LINE 11G, OTHER FEES:	
MAILING AND SOLICITATION	234,457.
CONSULTING SERVICES	179,228.
SOFTWARE SUPPORT	551,278.
MAIL HOUSE SERVICES	81,986.
BANKING AND CREDIT CARD	90,891.
WEBSITE	60,933.
CAREER FAIR	91,515.
RECRUITING INITIATIVE	53,610.
OTHER	2,496,964.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	3,840,862.

SCHEDULE R (Form 990)

Name of the organization Department of the Treasury Internal Revenue Service

Part

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

MILITARY OFFICERS ASSOCIATION OF AMERICA

2018

OMB No. 1545-0047

Open to Public Inspection

Employer identification number 53-0172821

Direct controlling

<u>(e</u>

entity

End-of-year assets Total income Ē Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. Part II

Name, address, and EIN of related organization	District Control		(a)		-		10000
of related organization	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(13) controlled	Z(b)(13) led
		foreign country)	section	status (if section	entity	entity?	
				501(c)(3))		Yes	S
MILITARY OFFICERS ASSOCIATION OF AMERICA					MILITARY OFFICERS		
SCHOLARSHIP FUND - 54-1659039, 201 N.					ASSOCIATION OF		
WASHINGTON STREET, ALEXANDRIA, VA 22314 EDUCATIONAL	LONAL ASSISTANCE	VIRGINIA	501(C)3	7	AMERICA	×	
VOICES FOR AMERICA'S TROOPS - 27-3519768					MILITARY OFFICERS		
201 N. WASHINGTON STREET					ASSOCIATION OF		
ALEXANDRIA, VA 22314 EDUCATION	LON	VIRGINIA	501(C)4		AMERICA	×	
THE MOAA FOUNDATION - 46-4219250					MILITARY OFFICERS		
201 N. WASHINGTON STREET					ASSOCIATION OF		
ALEXANDRIA, VA 22314 EDUCATION	LON	VIRGINIA	501(C)3	1	AMERICA	×	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

32

Schedule R (Form 990) 2018

832161 10-02-18 LHA

Schedule R (Form 990) 2018 MILITARY OFFICERS ASSOCIATION OF AMERICA

Page 2

53-0172821

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)		(a)	<u>ပ</u>	<u>(</u>	(e)	€	(6)	£	(E)	9	<u>\$</u>
Name, address, and EIN of related organization	N noi	Primary activity	Legal domicile (state or	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year	onate IS?	Code V-UBI amount in box	General or managing partner?	Perc
			country)		sections 512-514)		doodlo	Yes No	K-1 (Form 1065)		
										_	
										+	
										_	
Part IV Identification of Relate	Related Org	anizations Taxable a	e as a Corpo	ration or Trust. Co.	Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related	on answered "Yes	s" on Form 990, P.	art IV, line 34	t, because it had o	ne or m	ore related

organizations treated as a corporation or trust during the tax year.

(3)	Section 512(b)(13) controlled entity?	Yes No											30) 2018
		Ye		_			┞		_		_		E 36
Ē	Percentage ownership												Schedule R (Form 990) 2018
(6)	Share of end-of-year	doodlo											Sche
(£)	Share of total income												
(e)	Type of entity (C corp, S corp,	or deaty											
(p)	Direct controlling Type of entity Sentity (C corp. S corp.												
(0)	.≅ p. c	country)											33
(q)	Primary activity												
(a)	Name, address, and EIN of related organization					V							832162 10-02-18

Part V Transactions With Related Organizations, Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule					_	
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts IJN2	s with one or more re	lated organizations listed	in Parts II.W2		200	2
a Receipt of (i) interest, (ii) annutries, (iii) royalties, or (iv) rent from a controlled entity				4		×
b Gift, grant, or capital contribution to related organization(s)		S		+	×	
Giff grant or capital contribution from related organization(s)				+	 	
				+	1	;
		and the first of the self-real self-		9	+	×
e Loans or loan guarantees by related organization(s)				- 1		×
f Dividends from related organization(s)				¥	П	×
g Sale of assets to related organization(s)				10	H	×
h Purchase of assets from related organization(s)				+	t	×
				F	1	×
acitoriacovo potolos				;	t	
ן בסמסכ כן ומכוווויסס, מקשוף וופוזר, כו טווזכן מססכנס נט ופומכט טון מו וובמנוטוו(ס)				=	t	4
k I passe of facilities por inment or other assets from related organization(s)				÷	T	×
	anization(s)			+	k	4
and better to anomalous grant and the property of the property	anization(s)			+	+	>
III Feliorinative of services of membership of fundrashing solicitations by related organization(s)	inization(s)		***************************************	+	<u> </u>	4
	(siuo	***************************************		+	4	
 Sharing of paid employees with related organization(s) 				9	× I	Ì
						:
 P Reimbursement paid to related organization(s) for expenses 				4	1	×
 Reimbursement paid by related organization(s) for expenses 				19	×	
					Т	
 Other transfer of cash or property to related organization(s) 				÷	+	×
ω.		***************************************		1s		×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	who must complete the	is line, including covered	relationships and transaction thresholds.			Ì
(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining amount involved	olved		
MILITARY OFFICERS ACCOUNTAINS OF AMERICA	type (a-s)		=			Ĩ
TO NOTIFIED OF	Д	459,798.FAIR	FAIR MARKET VALUE			
MILITARY OFF						
	В	53,773.	773. FAIR MARKET VALUE			
	;	4				
(3) SCHOLARSHIP FUND	z	219,008.FAIR	FAIR MARKET VALUE			Ĭ
(4) THE MOAA FOUNDATION	Д	223,599.	FAIR MARKET VALUE			Ī
(5) THE MOAA FOUNDATION	ט	616,313.FAIR	FAIR MARKET VALUE			
TOTHE CITIES A SON CITIES AND THE STATE OF T	,	10,10				
(6) THE MUAA FUUNDATION	Z	131,/18.	, /IS.FAIR MARKET VALUE		ı	I
832163 10-02-18	34		Schedule R (Form 990) 2018	(Form	600	2018

53-0172821

MILITARY OFFICERS ASSOCIATION OF AMERICA

Schedule R (Form 990)

Part V | Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7) VOICES FOR AMERICA'S TROOPS	Ъ	69,134.	69,134.FAIR MARKET VALUE
(8) VOICES FOR AMERICA'S TROOPS	ບ	374,435.	374,435.FAIR MARKET VALUE
(9) VOICES FOR AMERICA'S TROOPS	0	157,702.	157,702.FAIR MARKET VALUE
(10)			
(11)			
(12)			
(13)			
(14)			
(15)			
(16)			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)			
(23)			
(24)			

Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) (b) (c) (d)	(q)	(c)	(d) (e)	(£)	(6)	(F)	(1)	6	(K)
Name, address, and EIN of entity	Primary activity	ë ë	Predominant income partiesses. (related, unrelated, 501(c)(3)	დ ⁺	Share of end-of-year	4 %	Code	General or managing partner?	Percentage
		country)	sections 512-514) Yes No	-	assets	Yes No	(Form 1065)	Yes No	
								l	
								-	
									1
							Schedule	R (Forn	Schedule R (Form 990) 2018
									•

Schedule R	(Form 990) 2	018	MILITARY	OFFICERS	ASSOCIATION	OF	AMERICA53-0172821	Page 5
Part VII	Supplem	₀₁₈ ental Infor	mation.					
	Provide add	litional informa	ation for responses	to questions on S	Schedule R. See instructi	ions.		
						_		
	9							

TAX RETURN FILING INSTRUCTIONS

FORM 990-T

FOR THE YEAR ENDING

December 31, 2018

	APPROPER OF THE PROPERTY OF TH
Prepared for	Military Officers Association of America 201 N Washington Street Alexandria, VA 22314
Prepared by	CliftonLarsonAllen LLP 901 N. Glebe Road, Suite 200 Arlington, VA 22203 571-227-9500
Amount due or refund	No amount is due.
Make check payable to	No amount is due.
Mail tax return and check (if applicable) to	Department of the Treasury Internal Revenue Service Center Ogden, UT 84201-0027
Return must be mailed on or before	May 15, 2019
Special Instructions	The return should be signed and dated.

2018-100

Form	990-T	E	Exempt Organization Bus			ax Returi	ı	OMB N	No. 1545-0687
			(and proxy tax und	er se	ction 6033(e))			9	010
		For ca			, and ending				018
	rtment of the Treasury al Revenue Service	•	► Go to www.irs.gov/Form990T for in Do not enter SSN numbers on this form as it may				. 7	Open to P 501(c)(3) 0	ublic Inspection for Organizations Only
A	Check box if address changed		Name of organization (Check box if name of	hanged	and see instructions.)		(Empl	oyer identi loyees' tru ictions.)	fication number st, see
B	xempt under section	Print	MILITARY OFFICERS ASSO	CIA	TION OF AMER	RICA	5	3-01	.72821
]501(c)(19)	or	Number, street, and room or suite no. If a P.O. bo				E Unrela		ess activity code
]408(e)	Туре	201 N WASHINGTON STREE				(0001	isa uction.	3.,
	408A 530(a)		City or town, state or province, country, and ZIP of	r foreigr	n postal code				
	529(a)		ALEXANDRIA, VA 22314				541	800	
C Bo	ok value of all assets end of year		F Group exemption number (See instructions.) G Check organization type X 501(c) corpliance in the sees X 501(c) corpliance in the sees	>					
	130,229,8	68.	G Check organization type ► X 501(c) corp	poration	501(c) trust	401(a			Other trust
11	itor the number of the	or garriza	mon 5 din ciated trades of basinesses.	1	DOSCHIDG II	ne only (or first) ur			
	de or business here					omplete Parts I-V.			e,
			ce at the end of the previous sentence, complete Pa	arts I an	d II, complete a Schedule I	M for each addition	nal trade	or	
	siness, then complete			. 4	diama a saturalla di succur O			_ 0	No
			oration a subsidiary in an affiliated group or a pare ifying number of the parent corporation.	nt-subsi	diary controlled group?		Ye	S LA	□ NO
			REGINA D. CHAVIS		Telepho	ne number 🕨 7	703-	838-	8102
			de or Business Income		(A) Income	(B) Expense			(C) Net
	Gross receipts or sale		de of Eddiness income		(A) Income	(b) Exponso			101
	Less returns and allov		c Balance▶	10					
2			A, line 7)	2					
3			om line 1c	3			_		
-			h Schedule D)	4a					
b			art II, line 17) (attach Form 4797)	4b					
G			its	4c					
5			hip or an S corporation (attach statement)	5					-
6	, ,			6					
7			ne (Schedule E)	7					
8			nd rents from a controlled organization (Schedule F)	8					
9			in 501(c)(7), (9), or (17) organization (Schedule G)	9					
10			me (Schedule I)	10	48,004.	9,9	68.		38,036.
11			J)	11					
12	Other income (See ins	truction	s; attach schedule)	12					
13	Total. Combine lines	3 through	gh 12	13	48,004.	9,9	68.		38,036.
Pa	rt II Deduction	ns No	t Taken Elsewhere (See instructions for						
			utions, deductions must be directly connected						
14			ectors, and trustees (Schedule K)				14		
15							15		
16							16		
17							17		
18			ee instructions)				18		
19	Taxes and licenses				·····	*****************	19		
20			instructions for limitation rules)				20		
21			62)						
22			Schedule A and elsewhere on return				22b 23		
23 24			vacanting plans				24		
25			npensation plans				25	_	
26			hedule I)				26		38,036.
27			nedule J)				27		,,,,,,
28	Other deductions (att	ach sch	edule)		SEE STATE	MENT 1	28	===	2,250.
29			14 through 28				29		40,286.
30			come before net operating loss deduction. Subtrac				30		-2,250.
31			oss arising in tax years beginning on or after Janua				31		
32			come. Subtract line 31 from line 30	-		**************************************	32		-2,250.
			work Reduction Act Notice, see instructions.					Form	990-T (2018)

Form 990-	T (2018) MILITARY OFFICERS ASSOCIATION OF AMERICA 53-01	72821	Page 2
Part	III Total Unrelated Business Taxable Income		
33	Total of unrelated business taxable income computed from all unrelated trades or businesses (see instructions)	33	0.
34	Amounts paid for disallowed fringes	34	101,442.
35	Deduction for net operating loss arising in tax years beginning before January 1, 2018 (see instructions) STMT 2	35	101,442.
36	Total of unrelated business taxable income before specific deduction. Subtract line 35 from the sum of		
	lines 33 and 34	36	
37	Specific deduction (Generally \$1,000, but see line 37 instructions for exceptions)	37	1,000.
38	Unrelated business taxable income. Subtract line 37 from line 36. If line 37 is greater than line 36,		
-	enter the smaller of zero or line 36	38	0.
	V Tax Computation	T T	0
39	Organizations Taxable as Corporations. Multiply line 38 by 21% (0.21)	39	0.
40	Trusts Taxable at Trust Rates. See instructions for tax computation. Income tax on the amount on line 38 from:	40	
44	Tax rate schedule or Schedule D (Form 1041)		
41	Proxy tax. See instructions		
42	Alternative minimum tax (trusts only)	42	
43 44	Tax on Noncompliant Facility Income. See instructions Total. Add lines 41, 42, and 43 to line 39 or 40, whichever applies	44	0.
	Tax and Payments	1 44	
	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116) 45a		
	Other credits (see instructions) 45b		
	General business credit. Attach Form 3800 45c		
	Credit for prior year minimum tax (attach Form 8801 or 8827) 45d		
	Total credits. Add lines 45a through 45d	45e	
46	Subtract line 45e from line 44	46	0.
47	Other taxes. Check if from: Form 4255 Form 8611 Form 8697 Form 8866 Other (attach schedule)	47	
48	Total tax. Add lines 46 and 47 (see instructions)	48	0.
49	2018 net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k), line 2		0.
50 a	Payments: A 2017 overpayment credited to 2018		
	2018 estimated tax payments 50b		
C	Tax deposited with Form 8868 50c		
d	Foreign organizations: Tax paid or withheld at source (see instructions)		
	Backup withholding (see instructions) 50e		
f	Credit for small employer health insurance premiums (attach Form 8941) 50f		
g	Other credits, adjustments, and payments: Form 2439		
	□ Form 4136 □ Other □ Total ▶ 50g		
	Total payments. Add lines 50a through 50g	51	
52	Estimated tax penalty (see instructions). Check if Form 2220 is attached	52	
	Tax due. If line 51 is less than the total of lines 48, 49, and 52, enter amount owed	53	
54 55	Overpayment. If line 51 is larger than the total of lines 48, 49, and 52, enter amount overpaid Enter the amount of line 54 you want: Credited to 2019 estimated tax	55	
Part \		35	
56	At any time during the 2018 calendar year, did the organization have an interest in or a signature or other authority		Yes No
-	over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file		7,44
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country		
	here ▶		l x
57	During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust?		
	If "Yes," see instructions for other forms the organization may have to file.		310001
58	Enter the amount of tax-exempt interest received or accrued during the tax year ▶ \$		
	mying schedules and statements, and to the best of my kn	owledge and b	elief, it is true,
Sign	chief Financial	May the IRS dis	cuss this return with
Here	OFFICER		own below (see
		nstructions)?	X Yes No
	, topard of	if PTIN	
Paid	5/15/19 self-employed		225000
Prepa	rer HEMALI PATEL		337292
Use C	Inly Firm's name CLIFTONLARSONALLEN LLP Firm's EIN	41-	0746749
	901 N. GLEBE ROAD, SUITE 200 Firm's address ARLINGTON, VA 22203 Phone no.	571_22	7-9500
823711 01-			orm 990-T (2018)
020111 01	-ve-16	F-(JIII 330- I (2018)

Schedule A - Cost of Good	is Sold. Enter	method of inver	ntory va	luation N/A				
1 Inventory at beginning of year	1		6	Inventory at end of yea	ar		6	
2 Purchases				Cost of goods sold. Su				
3 Cost of labor				from line 5. Enter here	and in F	Part I,		1
4a Additional section 263A costs				line 2		***************************************	7	
(attach schedule)	4a			Do the rules of section				Yes No
b Other costs (attach schedule)	4b			property produced or a	acquired	for resale) apply to		
5 Total. Add lines 1 through 4b			7	the organization?				
Schedule C - Rent Income (see instructions)		Property an	d Per	sonal Property	Lease	ed With Real Pro	per	ty)
1. Description of property								
(1)								
(2)								
(3)								
(4)								
	2. Rent receive	ed or accrued				0/->>		alla man Nasara
(a) From personal property (if the per rent for personal property is mor 10% but not more than 50%	re than	` of rent for	personal p	nal property (if the percent property exceeds 50% or if d on profit or income)	age	3(a) Deductions directly columns 2(a) ar	d 2(b)	cted with the income in (attach schedule)
(1)								
(2)								
(3)								
(4)								
Total	0.	Total			0.			
(c) Total income. Add totals of columns here and on page 1, Part I, line 6, colum	n (A)				0.	(b) Total deductions. Enter here and on page 1, Part I, line 6, column (B)		0.
Schedule E - Unrelated De	bt-Financed	Income (see	instruc	tions)				
				Gross income from		 Deductions directly conto debt-finance 	nected ed pro	with or allocable perty
1. Description of debt-fi	inanced property			or allocable to debt- financed property	(a)	Straight line depreciation (attach schedule)		(b) Other deductions (attach schedule)
(1)								
(2)								
(3)							\top	
(4)								
Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	of or all debt-finan	adjusted basis locable to aced property schedule)	6.	Column 4 divided by column 5		7. Gross income reportable (column 2 x column 6)		8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))
(1)				%				
(2)				%				
(3)				%				
(4)				%				
						nter here and on page 1, art I, line 7, column (A).		Enter here and on page 1, Part I, line 7, column (B).
Totals				•		0		0.
Total dividends-received deductions in	ncluded in column	8			2000			0.
				**********************				Farm 000 T (0010)

Schedule F - Interest,	Annuities, Roy	alties, and Rer	nts From C	ontroll	ed Organiz	ations (see	instruction	ns)
7		Exemp	t Controlled C)rganizati	ions			
1. Name of controlled organiza	ident		unrelated income see instructions)		tal of specified ments made	5. Part of column included in the coorganization's gro	ontrolling	6. Deductions directly connected with income in column 5
(4)				-				
(1)				-				
(3)				-				
(4)				-				
Nonexempt Controlled Organ	izatione					l.		
7. Taxable Income	1 .	omo (lono) 0 To	tal of specified pay		10 Dant of calls	on O dient in in alcoho	4 11 5	
/, Taxable Income	8. Net unrelated income (see instruction		made	ments	in the controll	mn 9 that is include ing organization's s income	wit	eductions directly connected h income in column 10
(1)							1	
(2)								
(3)								
(4)							+	
_(4)					A del color		+	dd asburna 6 and 44
					Enter here and	nns 5 and 10, on page 1, Part I, column (A).		dd columns 6 and 11.⊱ here and on page 1, Part I, line 8, column (B),
Totals	·		**********			0		0.
Schedule G - Investme					rganization	1		
	tructions)		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,	J			
1 , Desc	cription of income		2. Amount o	income	 Deduction directly connection (attach scheduction) 	cted 4. S	et-asides h schedule)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)								
(2)								
(3)								
(4)								
			Enter here and					Enter here and on page 1,
Tatala			Part I, line 9, co					Part I, line 9, column (B),
Totals				0.0				0.
Schedule I - Exploited (see instru	-	y income, Oth	er Inan Ad	ivertisi	ing income	•		
1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Expenses directly connected with production of unrelated husiness income	4. Net incor from unrelate business (computed minus column gain, computed	d trade or olumn 2 in 3). If a le cols. 5	5. Gross inco from activity t is not unrelat business inco	hat attrib	Expenses outable to olumn 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
WED DANKED		STMT 3	through	17.		STM	T 4	
(1) WEB BANNER	40 004	0.000	20	036		1.4	0 000	20 026
(2) ADVERTISING	48,004.	9,968	. 38,	036.		14	8,988	. 38,036.
(3)								
(4)	Prainting Supplement Color	VARIABLE POR STREET						
	Enter here and on page 1, Part I,	Enter here and on page 1, Part I,						Enter here and on page 1,
	line 10, col. (A).	line 10, col. (B)						Part II, line 26.
Totals	48,004.	9,968						38,036.
Schedule J - Advertisi								
Part I Income From	Periodicals Rep	ported on a Co	nsolidated	Basis				
1. Name of periodical	2. Gross advertising income	3. Direct advertising cos	or (loss) (c ts col. 3). If a g	tising gain ol. 2 minus ain, comput nrough 7,	5. Circulat		adership osts	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)								
(2)								
(3)								
(4)						_		
A. C.					1			
Totals (carry to Part II, line (5))	▶	0.	0.					0 •
								Form 990-T (2018)

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals from Part I	0.	0.				0.
	Enter here and on page 1, Part I, line 11, col. (A).	Enter here and on page 1, Part I, line 11, col. (B).				Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5)	0.	0.				0.

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

1. Name	2. Title	3. Percent of time devoted to business	Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
otal. Enter here and on page 1, Part II, line 14		>	C

Form 990-T (2018)

FORM 990-T		OTHER DEDUCTI	ONS	STATEMENT 1
DESCRIPTION	r			AMOUNT
TAX PREP FE	ES			2,250.
TOTAL TO FO	RM 990-T, PAGE 1,	LINE 28		2,250.
FORM 990-T	NET	OPERATING LOSS D	EDUCTION	STATEMENT 2
TAX YEAR	LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
12/31/98 12/31/99	439,395.	63,423.	375,972	
12/31/00 12/31/01 12/31/02 12/31/03	0. 9,320. 191,080. 26,279.	0. 0. 0.	0 9,320 191,080 26,279	. 9,320. . 191,080. . 26,279.
12/31/04 12/31/05 12/31/06	243. 1,728. 2,886.	0. 0.	243 1,728 2,886	. 1,728. . 2,886.
12/31/07 12/31/08 12/31/09	130,085. 5,852. 0.	0. 0. 0.	130,085 5,852 0	. 5,852. . 0.
12/31/10 12/31/11 12/31/12 12/31/13	0. 2,572. 0. 0.	0. 0. 0.	0 2,572 0 0	. 2,572. . 0.
12/31/13	0.	0.		
NOL CARRYOV	ER AVAILABLE THIS	YEAR	746,017	746,017.
FORM 990-T		EXPENSES DIRECTLY OF UNRELATED BUS		H STATEMENT 3
DESCRIPTION		ACTI NUM		T TOTAL
DIRECT WEB		SUBTOTAL -	1	,968.
TOTAL OF FO	RM 990-T, SCHEDULE	I, COLUMN 3		9,968.

FORM 990-T SCHEDULE I - EXPENSES WITH PRODUCTION OF UNE			STATEMENT	4
DESCRIPTION	ACTIVITY NUMBER	AMOUNT	TOTAL	
INDIRECT WEB EXPENSES - SUBTOTA	L - 1	148,988.	148,98	38.
TOTAL OF FORM 990-T, SCHEDULE I, COLU	MIN 6		148,98	38.

SCHEDULE M (Form 990-T)

Unrelated Business Taxable Income for Unrelated Trade or Business

ENTITY

OMB No. 1545-0687

Department of the Treasury Internal Revenue Service (99) For calendar year 2018 or other tax year beginning , and ending

► Go to www.irs.gov/Form990T for instructions and the latest information.

▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Open to Public Inspection for 501(c)(3) Organizations Only

Name	of the organization MILITARY OFFICERS ASSOC	TAT	TON OF	AMERT	Employer id	entification	number 1
	Unrelated business activity code (see instructions) > 54180		1011 01	11111111	0.4 55 0	1,101	-
	Describe the unrelated trade or business ADVERTISI	NG	INCOME				
Pa	t I Unrelated Trade or Business Income		(A) Inc	come	(B) Expens	es	(C) Net
1 a	Gross receipts or sales						
b	Less returns and allowances c Balance ▶	1c					
2	Cost of goods sold (Schedule A, line 7)	2					
3	Gross profit. Subtract line 2 from line 1c	3					
4 a	Capital gain net income (attach Schedule D)	4a					
b	Net gain (loss) (Form 4797, Part II, line 17) (attach Form 4797)	4b					
C	Capital loss deduction for trusts	4c					
5	Income (loss) from a partnership or an S corporation (attach						
	statement)	5					
6	Rent income (Schedule C)	6					
7	Unrelated debt-financed income (Schedule E)	7					
8	Interest, annuities, royalties, and rents from a controlled						
	organization (Schedule F)	8					
9	Investment income of a section 501(c)(7), (9), or (17)						
	organization (Schedule G)	9					
10	Exploited exempt activity income (Schedule I)	10					
11	Advertising income (Schedule J)	11	2,16	0,202.	1,310,	486.	849,716.
12	Other income (See instructions; attach schedule)	12					
13	Total. Combine lines 3 through 12	13	2,16	0,202.	1,310,	486.	849,716.
	Deductions Not Taken Elsewhere (See instruct deductions must be directly connected with the	unrela	ated busin	ess incon	ne.)		r contributions,
14 15	Compensation of officers, directors, and trustees (Schedule K)						
16	Salaries and wages						
17	Repairs and maintenance						
18	Bad debts	********				18	
19	Interest (attach schedule) (see instructions)	********		*************		19	
20	Taxes and licenses Charitable contributions (See instructions for limitation rules)	*********				20	
21	Depreciation (attach Form 4562)					20	
22	Less depreciation claimed on Schedule A and elsewhere on return					22b	
23	Depletion		annone commence a				
24	Contributions to deferred compensation plans					24	-
25	Employee benefit programs					25	-
26	Excess exempt expenses (Schedule I)						
27	Excess readership costs (Schedule J)					27	849,716.
	Other deductions (attach schedule)					28	
29	Total deductions. Add lines 14 through 28					29	849,716.
30	Unrelated business taxable income before net operating loss dedu	ction.	Subtract line	29 from line	e 13	30	0.
	Deduction for net operating loss arising in tax years beginning on						
	instructions)				11000110002000001010	31	
	Unrelated business taxable income. Subtract line 31 from line 30					32	

LHA For Paperwork Reduction Act Notice, see instructions.

Schedule M (Form 990-T) 2018

MILITARY OFFICERS ASSOCIATION OF AMERICA 53-0172821

Schedule J - Advertising Income (see instructions)

I	Part I	Income From	Periodicals	Reported on	a Consolidated Basis

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	Excess readership costs (column 6 minus column 5, but not more than column 4).
(1) MILITARY OFFICER						
(2) MAGAZINE	2,067,813.	1,291,580.		1,109,106.	2,055,576.	
(3) NEWS EXCHANGE	92,389.	18,906.				
(4)						
Totals (carry to Part II, line (5))	2,160,202.	1,310,486.	849,716.	1,109,106.	2,055,576.	849,716
Part II Income From Perio	dicals Report	ed on a Sepai	rate Basis (For eac	h periodical listed	in Part II, fill in	1
columns 2 through 7 on a	line-by-line basis.)				
1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7,	5. Circulation income	6. Readership costs	Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals from Part I	2,160,202.	1,310,486.				849,716
	Enter here and on page 1, Part I, line 11, col. (A).	Enter here and on page 1, Part I, line 11, col. (B).				Enter here and on page 1, Part II, line 27,
Totals, Part II (lines 1-5)	2,160,202	1,310,486.				849,716